Ministry of Parks, Culture and Sport

Annual Report for 2014-15

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Government of Saskatchewan

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Letters of Transmittal

Her Honour, the Honourable Vaughn Solomon Schofield,

Lieutenant Governor of Saskatchewan

May it Please Your Honour:

I respectfully submit the Annual Report of the Ministry of Parks, Culture and Sport for the fiscal year ending March 31, 2015.

Our government is dedicated to creating a vibrant quality of life for Saskatchewan citizens. We want Saskatchewan to be the best place in Canada to live, work and play. I am pleased to report on the progress the Ministry has made.

2014 was a great year for Saskatchewan Provincial Parks, one of the most popular tourism destinations in the province. Visitors attended a variety of anniversary events at Narrow Hills (80 years), Makwa Lake (30 years), and 25 years of Saskatchewan Express performances in provincial parks. The Ministry invested more than $14.9 million in provincial parks' infrastructure and amenities in 2014-15. An array of capital upgrades aimed at improving visitor experiences were completed, including: expanding and upgrading campground electrical systems, building new campground service centres, improving potable water and wastewater systems and developing new campgrounds.

Meanwhile, Main Street Saskatchewan was expanded. Eleven new communities were added to the program which revitalizes main streets. Since 2011, the Main Street Program has contributed to the creation of 43 new businesses and 132 jobs. It has also leveraged nearly $4 million in private investment for the rehabilitation of historic buildings and other downtown improvements.

The Royal Saskatchewan Museum (RSM), the only museum in the province with a royal designation and the oldest museum in western Canada, revitalized its existing exhibit space in order to keep the RSM engaging for new and returning visitors. The first exhibit launched in the new space was "A Roar of Wings," which highlighted the extinction of the Passenger Pigeon and other species. This revitalized space has meant more people visiting and enjoying the RSM.

In the areas of sport and activity, the Ministry helped 635 indoor ice surfaces through the Community Rink Affordability Grant this year. Nearly $1.6 million was invested in 381 communities across Saskatchewan. As well, the Ministry made progress on establishing a provincial Athletics Commission to sanction professional combative sports. The commission will be up and running in 2015.

The Ministry further supported our growing province by promoting Saskatchewan through the expanded one-year Saskatchewanderer program. By showcasing tourism experiences and interacting with people across the province, the Saskatchewanderer encouraged visitation to and within the province. She also highlighted innovative farms, businesses and trade competitions, showing the world that Saskatchewan is full of opportunity for professionals, tradespeople, entrepreneurs and families.

This report communicates the progress on all initiatives set out in the 2014-15 Ministry plan to the Legislature and the people of Saskatchewan.

The Honourable Mark Docherty

Minister of Parks, Culture and Sport

Government of Saskatchewan

Letters of Transmittal

The Honourable Mark Docherty

Minister of Parks, Culture and Sport

I have the honour of submitting the Annual Report of the Ministry of Parks, Culture and Sport for the fiscal year ending March 31, 2015.

The 2014-15 Annual Report reflects the Ministry's support of Government's direction and the Saskatchewan Plan for Growth.

It demonstrates how we collaborated with citizens, stakeholders and partners to deliver useful programs and services, such as Main Street Saskatchewan, artsVest™, and the Youth Mentorship Program.

It highlights how the Ministry took steps to protect Saskatchewan's heritage, cultural and natural resources. In 2014, the Ministry worked to better preserve the St. Victor Petroglyphs, the Men's House historical reconstruction at Fort Carlton Provincial Park, and the RSM's biological, archaeological and palaeontological collections.

Throughout the year, the Ministry worked to promote visitation to Saskatchewan and to improve visitor experiences through celebratory events, capital upgrades to parks, and the Saskatchewanderer initiative. We know that by increasing visitation we can improve quality of life for people, as well as contribute to economic and population growth of our province. That's why staff enhanced or refreshed public programs offered by Parks, the RSM, Government House and the Provincial Capital Commission.

I acknowledge responsibility for this report and assure you that the information contained herein is accurate, reliable and complete.

Lin Gallagher

Lin Gallagher

Deputy Minister of Parks, Culture and Sport

Chief Executive Officer, Provincial Capital Commission

Introduction

This annual report for the Ministry of Parks, Culture and Sport presents the Ministry's results on activities and outcomes for the fiscal year ending March 31, 2015. It reports to the public and elected officials on public commitments made and other key accomplishments of the Ministry.

Results are provided on publicly committed strategies, actions and performance measures identified in the 2014-15 Plan. The report also demonstrates progress made on Government commitments in the Government Direction for 2014-15: Steady Growth, the Saskatchewan Plan for Growth – Vision 2020 and Beyond, throne speeches and other commitments and activities of the Ministry.

The annual report demonstrates the Ministry's commitment to effective public performance reporting, transparency and accountability to the public.

Alignment with Government's Direction

The Ministry's activities in 2014-15 align with Government's vision and four goals.

Our Government's Vision

A strong and growing Saskatchewan, the best place in Canada – to live, to work, to start a business, to get an education, to raise a family and to build a life.

Government's Goals

- Sustaining growth and opportunities for Saskatchewan people.
- Meeting the Challenges of Growth.
- Securing a Better Quality of Life for Saskatchewan People.
- Delivering responsive and responsible government.

Together, all ministries and agencies support the achievement of Government's four goals and work towards a secure and prosperous Saskatchewan.

Ministry Overview

Our Mandate

The Ministry supports, celebrates and builds pride in Saskatchewan. The Ministry's strategic focus is on quality of life and economic growth. The Ministry works with diverse groups and communities to enhance the province's cultural, artistic, recreational and social life, promote excellence in the arts, culture, heritage and sport, and support a vibrant and growing arts and cultural community. The Ministry manages and enhances Saskatchewan's provincial parks system, conserves ecosystems and cultural resources, provides recreational and interpretive opportunities for park visitors and is responsible for the Provincial Capital Commission.

Our Mission Statement

Contribute to Saskatchewan's high quality of life, instill pride and enhance economic growth through management of the provincial parks system, the provision of arts, culture, recreation, sport and tourism opportunities and through stewardship of provincial heritage resources.

Service Delivery System

The Ministry's budgeted full-time equivalents (FTEs) for 2014-15 were 359.7; however the actual FTE utilization was 436.3, primarily due to increased student employment to support higher visitation within parks. An organization chart for the Ministry in 2014-15 is provided in Appendix A.

The Ministry participates in a number of federal/provincial/territorial initiatives related to parks, culture, heritage, recreation and sport. This involvement encourages knowledge exchange, informs policy and program development and partnerships with other jurisdictions and other government agencies.

The strategic lines of business within the Ministry are organized into three key program areas:

PARKS DIVISION

- **Park Management:** This branch develops, delivers and evaluates plans, policies and programs to provide recreational and interpretive opportunities for park visitors in order to promote tourism and to conserve the ecosystems and cultural resources on park lands. It provides technical support to the regional parks system and assistance for the operation of urban parks, and is responsible for all activities associated with designation or creation of new parks.
- **Facilities:** This branch addresses all maintenance and construction requirements associated with facilities and infrastructure needs throughout the provincial parks system. They refurbish and upgrade existing facilities as well as provide for new or improved facilities to meet park visitor needs.
- **Park Operations:** The Northern and Southern operations section ensures provincial parks and recreation sites are operated, managed and maintained in a cost-effective and efficient manner to provide high-quality front line services to park visitors.

STEWARDSHIP DIVISION

- **Sport and Recreation:** This branch provides stewardship and accountability for the lottery system and the Community Initiatives Fund. It provides leadership and policy advice regarding the delivery system for sport, recreation and community programs in Saskatchewan. It sets broad priorities to support the development of sport and recreation across the Province. It also provides financial support to the Saskatchewan Snowmobile Fund based on registration fees collected.
- **Culture:** This branch provides stewardship of and accountability for public investments made to the arts and cultural community, including the creative sector. It provides advisory and policy development services to government on issues in consultation with community stakeholders to set priorities that support and enhance the future development of the cultural sector.
- **Heritage:** This branch provides policy, advisory, regulatory and other services for the protection, conservation and ongoing management and accessibility of heritage resources.
- **Royal Saskatchewan Museum:** The museum increases interest in, knowledge and understanding of, appreciation and respect for Saskatchewan's natural history and Aboriginal cultures. The RSM is a provincial museum that preserves and documents collections of objects that are representative of the heritage of Saskatchewan. It is also a tourism attraction and operates the T.rex Discovery Centre in Eastend.

PROVINCIAL CAPITAL COMMISSION

- The Provincial Capital Commission promotes, preserves and strengthens Saskatchewan's diverse heritage and culture through the creation of opportunities for tourism and economic development within the capital city, with emphasis on educating youth about the history of our province, and advocating pride in the capital and the province. It also coordinates and manages matters relating to Government House. In addition, the Commission is responsible for the Territorial Administration Building, Wascana Centre Authority, the Saskatchewan Archives Board and the Conexus Arts Centre.

Progress in 2014-15

Government Goal: Meeting the Challenges of Growth

ENGAGEMENT – THROUGH COLLABORATION WITH CITIZENS, CUSTOMERS, STAKEHOLDERS AND PARTNERS, IMPROVE THE MINISTRY'S DECISION-MAKING, POLICY AND PROGRAM DEVELOPMENT AND SERVICE DELIVERY.

Key Actions and Results

Consult on fulfilling government's commitment to designate a new provincial park in the Porcupine Hills area.

- The Government of Saskatchewan is committed to establishing new provincial parks. Government is currently considering establishing a new park in the Porcupine Hills area of the province. Consultations with Aboriginal communities and other key stakeholders are in progress.

Develop a park management and development plan for Saskatchewan's newest park, Great Blue Heron, and refresh plans for Blackstrap, Lac La Ronge and Rowan's Ravine Provincial Parks.

- Parks Division made significant progress in 2014-15 towards development of a park management and development plan for Great Blue Heron Provincial Park. At year end, a Park Advisory Board and First Nations consultation process were both in the final stages of development, with plans being finalized for meetings and discussions aimed at completing a final draft plan in 2015-16.
- Development and consultation work also continues at several other provincial parks (Saskatchewan Landing, Lac La Ronge, Blackstrap) gathering stakeholder input to contribute to refreshed plans. As is the case in Great Blue Heron, strong public interest and support is being shown in all parks as this important work continues.
- Work related to Rowan's Ravine Provincial Park remains in the initial review stages.

Lead government's efforts to strengthen tourism and recreation opportunities and promote economic growth in the Lake Diefenbaker area.

- The Lake Diefenbaker area has a great deal of tourism potential. The Ministry is leading an intra-ministry team (Ministries of Agriculture, Environment, Highways and Infrastructure, Government Relations, Water Security Agency, Tourism Saskatchewan) in assessing this potential and developing actions to ensure growth of this resource is a priority. A key component of this initiative is the development of new cottage subdivisions. In 2014-15, a Request for Proposals (RFP) was issued by the Ministry of Environment in regard to one of the potential cottage development sites, near Danielson Provincial Park. The RFP closes in early 2015-16 and the partner ministries expect that a development announcement will be made in 2015-16. At year-end, two additional locations were under consideration with RFPs associated with both sites anticipated in 2015.

Collaborate with the provincial arts and culture community to develop new options to use the Canada Saskatchewan Production Studios (Soundstage).

- Although the main focus of the building remains film production, the Ministry has consulted with the Creative Industry Associations to explore what needs could be met by increased use of the building. A letter of understanding has been signed by each of the associations expressing their interest to share office space at the Soundstage. Further work continues on development of a long-term plan to maximize utilization of this space.

Building on the launch and success of Creative Saskatchewan in 2013-14, collaborate with creative industries and the new agency to grow a thriving creative economy of Saskatchewan talent through investment of $7.7 million in 2014-15.

- In 2014-15 Creative Saskatchewan launched new programs: commercial sound recording, market and export development, market travel, business capacity research, screen based media development/production and creative industry production for Saskatchewan's creative industries including music and sound recording, screen-based media, book publishing, and live performing arts (theatre) activities, and visual art and craft.
- Creative Saskatchewan partnered with and invested in creative industry associations including: Saskatchewan Media Production Industry Association, SaskGalleries, Saskatchewan Interactive Media Association, SaskBooks, Saskatchewan Craft Council and SaskMusic. They supported showcase ventures beyond Saskatchewan with international marketing and sales opportunities for book publishers, visual art and craft, and promotion of film and development of the digital sector industry in Saskatchewan.
- For more detailed information please visit Creative Saskatchewan's website at: http://www.creativesask.ca/.

Work with the lottery partners (Sask Sport Inc., SaskCulture and the Saskatchewan Parks and Recreation Association) to evaluate the long-term impact of Saskatchewan Lottery Trust Fund investments in meeting the priorities identified in the provincial lottery agreement.

- The Saskatchewan Lotteries Trust Fund for Sport, Culture and Recreation supports an extensive network of sport, culture and recreation programs and services, reaching every community in Saskatchewan. To demonstrate the impact of these investments, a working group was established in 2014-15 comprised of the Ministry and the lottery partners to draft a lottery impact framework to include performance indicators for the Trust Fund aligned to the principles and priorities identified in the revised lottery agreement.

Work with the Community Initiatives Fund (CIF) to enhance programs for communities.

- In 2014/15, the Community Initiatives Fund provided $9,301,349 in support of 714 programs or events in 206 Saskatchewan communities through both the Community Grant and Community Places and Spaces programs. The funding is applied to small capital renovations to improve long term use of multi-purpose community facilities such as halls, recreation facilities, playgrounds, programs and events. Investment themes included childhood development, positive life choices, active living and community celebrations all which make up and improve Saskatchewan's quality of life.
- For more information, please visit the CIF website for their annual report: http://www.cifsask.org/.

Collaborate with Sask Sport Inc. on the Canada Sport Policy and its Sport Development Strategic Plan 2013-2016.

- Under the Canada Sport Policy, the province's investment of $303,000 through an agreement with Sask Sport Inc. leverages almost $800,000 annually, or up to $3.2 million over the course of the agreement in support of programs and services for sport development in the province.
- The agreement supported programs and services designed to increase the number of aboriginal coaches and officials trained at various levels within the National Coaching Certification Program and is intended to increase participation rates of aboriginal children and youth in organized sport. The Ministry has started negotiation of a new four-year bilateral agreement with Sport Canada.

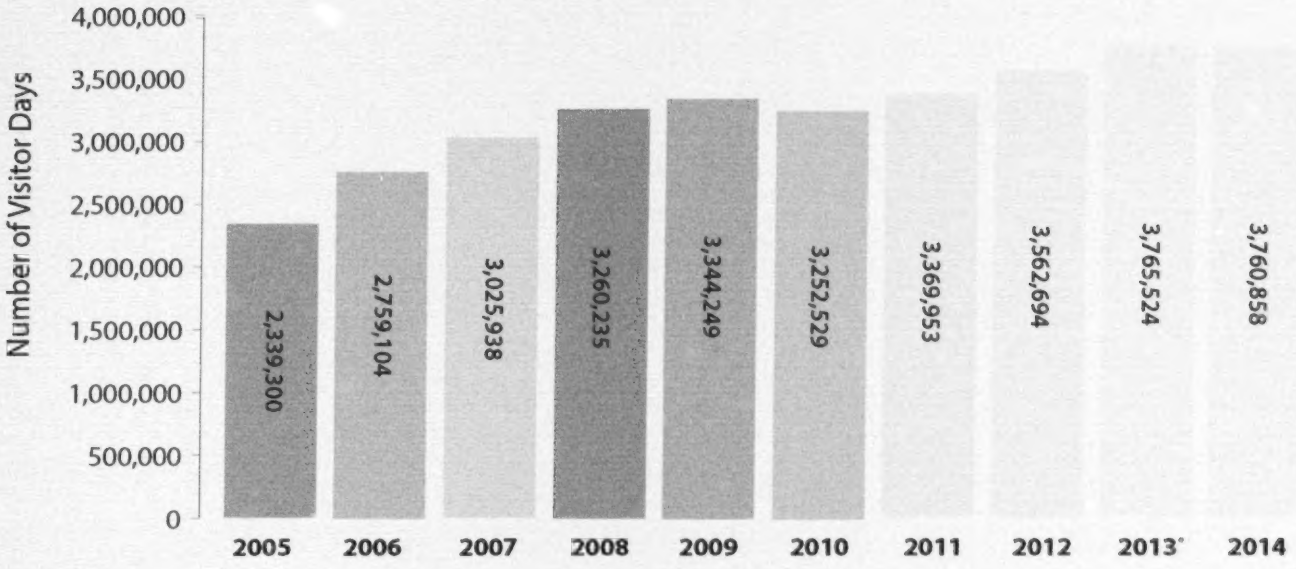
Support the Saskatchewan Parks and Recreation Association (SPRA) and the recreation sector to align the development of a provincial recreation sector strategy with the national recreation framework.

- The Ministry continued work with SPRA and other partners to develop a Saskatchewan strategy that will enhance the recreation sector. Thanks to extensive consultation and support across the province, and across Canada, the Framework for Recreation in Canada was endorsed by Provincial/Territorial Ministers in February 2015. This policy framework will guide planning and program delivery for multiple sectors in future years.

Progress in 2014-15

Performance Measures

Number of Visitor Days in Saskatchewan Provincial Parks



Source: PCS Summer Visitation and Outdoor Recreation Statistical Report

Saskatchewan's provincial parks set another record for visitation in 2014 and for the eighth year in a row, there were more than three million visitor days at provincial parks. The high visitation in 2014 is due, in part, to the additional funding that has been strategically invested in new facilities, facility upgrades, and campsite electrification (new and upgraded) beginning in 2008-09. This is a measure of park access and popularity during the summer.

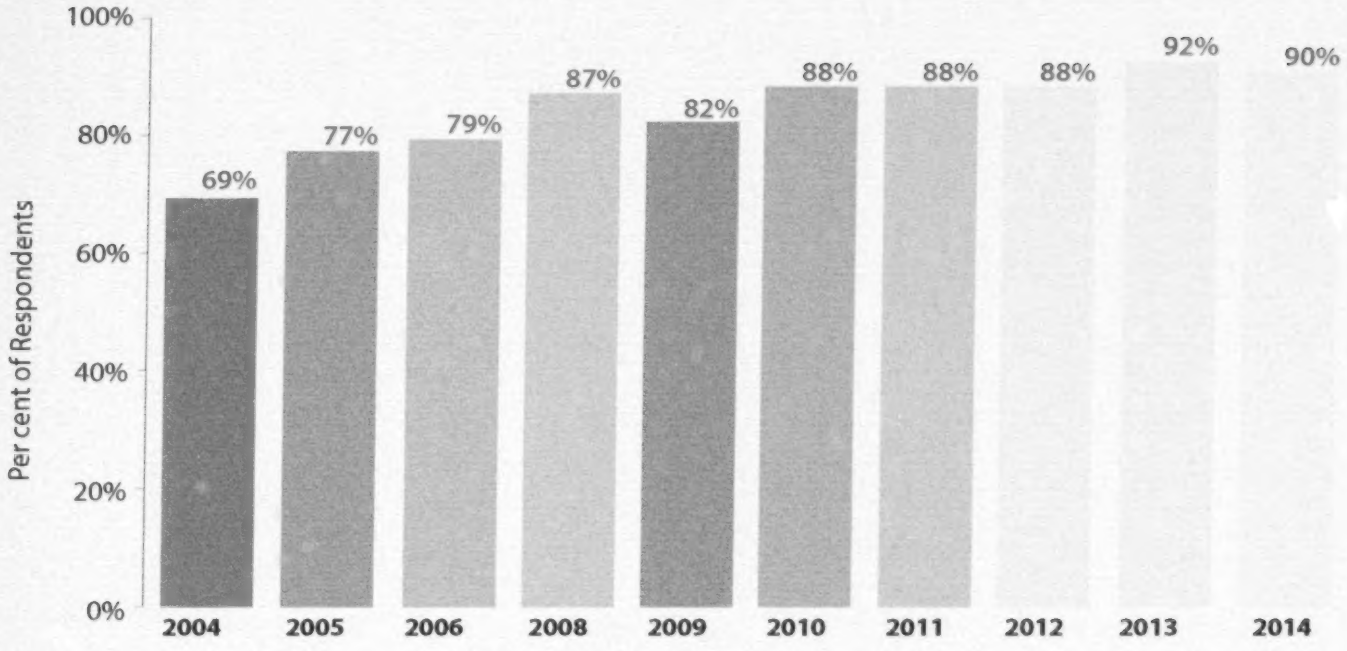
Tracking this measure helps the Ministry evaluate the success of its marketing, policies and related programs. This measure is a conservative estimate as data is not collected in fall and winter or in many smaller park sites in the summer. This data was obtained from park visitation reports.

The 2013 visitation estimates were revised to include additional data that was not available when originally reported. With the inclusion of all of the 2013 data, the estimated 2013 visitation increased from 3.679 M to 3.766 M.

Progress in 2014-15

Performance Measures

Satisfaction with Saskatchewan Provincial Park Visit



Source: 2003-06: Saskatchewan Omnibus Poll; 2008 and 2012-14: Park Camper Survey
2009-2011: SK Tourism Post-Campaign Survey by Fast Consulting for Tourism SK
Note: No data was collected in 2007

This measure is an indicator of how satisfied visitors are with the programs, services and facilities offered at our provincial parks. The Ministry has been investing in Saskatchewan's provincial parks in order to offer a better camping experience. The improvements include the launch of a new online booking system, adding electricity to nearly 1,100 campsites, building new service centres, change houses and boat launches. Visitor satisfaction remained high in 2014 with 90 per cent of visitors indicating satisfaction with their visit to a provincial park. Different sources have informed the trend line since 2003; however, overall visitor satisfaction continues to be very high.

Government Goal: Securing a Better Quality of Life for All Saskatchewan People

RESOURCE STEWARDSHIP – STRENGTHEN THE PROTECTION AND MANAGEMENT OF SASKATCHEWAN'S PARK LANDS, HERITAGE AND CULTURAL ASSETS AND COLLECTIONS, THROUGH CONSERVATION, REGULATION AND STEWARDSHIP.

Key Actions and Results

Engage with stakeholders, experts and the local community to preserve the petroglyphs at St. Victor Petroglyphs Provincial Park.

- The Ministry worked with the Friends of St. Victor Petroglyphs to complete work that ensures the petroglyphs will remain safe, well-preserved and protected from natural elements. Contractors installed a drainage swale at the site to ensure water flows away from the petroglyphs. The Ministry is discussing next steps with the Friends and other stakeholders. The petroglyphs are an important piece of Saskatchewan history. They provide clues to the people who lived on the plains hundreds of years ago.

Continue preservation and enhancement work at the Holy Trinity Anglican Church in Lac La Ronge Provincial Park and the Men's House historical reconstruction at Fort Carlton Provincial Park.

- The Holy Trinity Anglican Church is the oldest standing building in Saskatchewan. It is a beloved community gathering place for the people of Lac La Ronge and a popular tourism destination. Various preservation measures have been taken, starting in 2013 with re-shingling and structural repairs and in 2014 the Church's windows were refurbished.
- Fort Carlton is a historic park that recreates life at the trading post during the 1880s. The Men's House reconstruction is nearly complete, which will enhance visitors' experience and will be open to the public in summer of 2015.

Manage provincial park ecosystems including work to control insects, invasive species and diseases (in particular Mountain Pine Beetle and Spruce Bud Worm outbreaks).

- Invasive exotic plant species, insects—such as Mountain Pine Beetle and Spruce Bud Worm—as well as plant diseases, are harmful to trees in provincial parks. If left alone, they could destroy Saskatchewan forests, which is why the Ministry is working with the forest service branch of the Ministry of Environment. In 2014, hundreds of diseased trees were removed from provincial parks, including Cypress Hills Interprovincial Park and Duck Mountain Provincial Park. The Ministry sprays for invasive plants, such as leafy spurge and caragana, in five park areas.

Through the RSM, house, develop and conserve provincial heritage collections in biology, archaeology, ethnology and palaeontology and increase the understanding of Saskatchewan's natural and cultural history.

- The RSM completed several projects that will ensure its collections remain well-preserved and pest-free into the future. Insect collections were transferred to museum-quality cabinets and about 1,000 museum specimens were tested for toxic chemicals. The preservation of these collections is important because they represent the province's natural heritage and they provide scientists with valuable research data. They may also be used in the future for display in public exhibits that educate RSM guests.
- The RSM also took steps in establishing itself as a Centre of Excellence in its areas of research, in particular the biology of Canadian bees and fossils preserved in amber where the RSM makes unique contributions to scientific knowledge. Researchers investigated species at risk, factors that could improve Saskatchewan crops through wild bee pollination and conducted palaeontological field work throughout the province. Researchers published articles in scholarly journals, presented at respected conferences and collaborated with international scientists. This research and collaboration helps to ensure a better understanding of Saskatchewan's natural and human history. Some of this research can inform decisions that will benefit future generations.

Standardize approaches to collections management in the Government House collection and the RSM.

- The RSM and Government House have worked together to improve their use of collection management software to manage information about the artifacts and other objects in their collections. This means that it is now easier for staff and researchers to access data about these facilities' collections. This approach is cost effective and expertise can be more easily shared between the two institutions and with clients and stakeholders.

Provide archaeological heritage and built-heritage regulatory services to assist property owners and land and resource developers in project review, approval and conservation efforts.

- The Ministry continued to provide archaeological heritage and built-heritage regulatory services for land resource developers and heritage property owners and developers to help protect and conserve the province's heritage. More than 2,900 proposed development projects, an increase of more than 500 from the previous year, were reviewed for heritage resource concerns and to determine impact assessment or other preservation actions.
- In 2014-15, 536 Crown land sales were reviewed for heritage concerns compared to 70 land sales in 2013-14. Over 220 heritage resource investigation permits were issued for impact assessment and scientific research. Officials also field inspected 13 proposed land developments or Crown land dispositions and regularly responded to newly-reported archaeological discoveries.
- The Ministry provided built-heritage regulatory and advisory services for owners of provincially-designated and non-designated heritage properties, and processed 29 alteration applications. Projects included the Saskatchewan Legislative Dome Rehabilitation Project, the Moose Jaw, Yorkton and Wolseley Court Houses, Territorial Administration Building, Canada Life Assurance Building in Regina, Honeywood Nursery near Blaine Lake in the Rural Municipality of Leask, and the Claybank Brick Plant National Historic Site.
- The Ministry also continued to provide advisory and support services to municipal authorities, community organizations, local property owners and other stakeholders to help protect, recognize, conserve and promote local heritage property.

Modernize the Saskatchewan Register of Heritage Property to improve public accessibility and functionality.

- A decision was made to leverage an existing software system at the RSM and Government House and to add the necessary fields and functionalities for the Register. The new Saskatchewan Register of Heritage Property, an on-line searchable database of all historic places designated under The Heritage Property Act was completed and implemented in March 2015. Searches can be for a specific site by name or create a general listing of all sites located within a town or municipality or by date or the type of heritage property.

Update and develop the Provincial Archaeological Site Inventory for property management, educational, scientific and other uses.

- Ministry officials added 143 new Saskatchewan Archaeological Resource Records to the Provincial Archaeological Site Inventory and updated 110 additional records with new information. Officials also processed 811 requests for inventory-related information, and continued with on-going maintenance and development of the automated inventory database and Geographic Information mapping System.

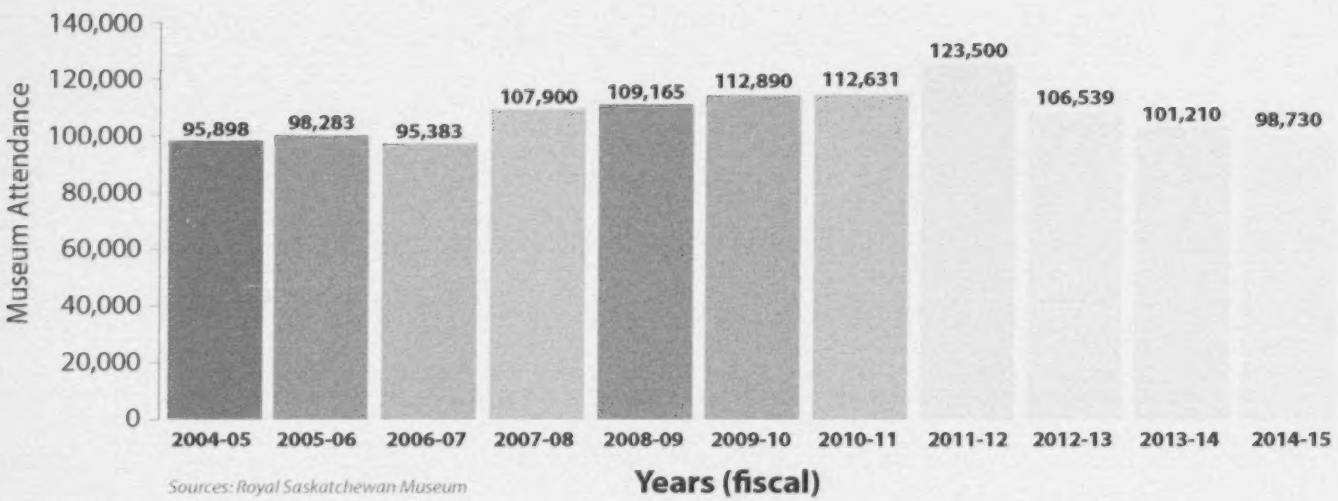
Through the Saskatchewan Heritage Foundation, invest in the conservation of municipal and provincial heritage property.

- Municipal and provincial heritage properties increase our understanding of who we are and where we came from. They also contribute to economic growth by attracting tourists, increasing property values, and creating jobs. The Saskatchewan Heritage Foundation introduced a new grant program in 2014-15, made positive changes to existing programs, and streamlined the application form which resulted in more than a 300 per cent increase in applications.

Progress in 2014-15

Performance Measures

Number of Visitors to the Royal Saskatchewan Museum



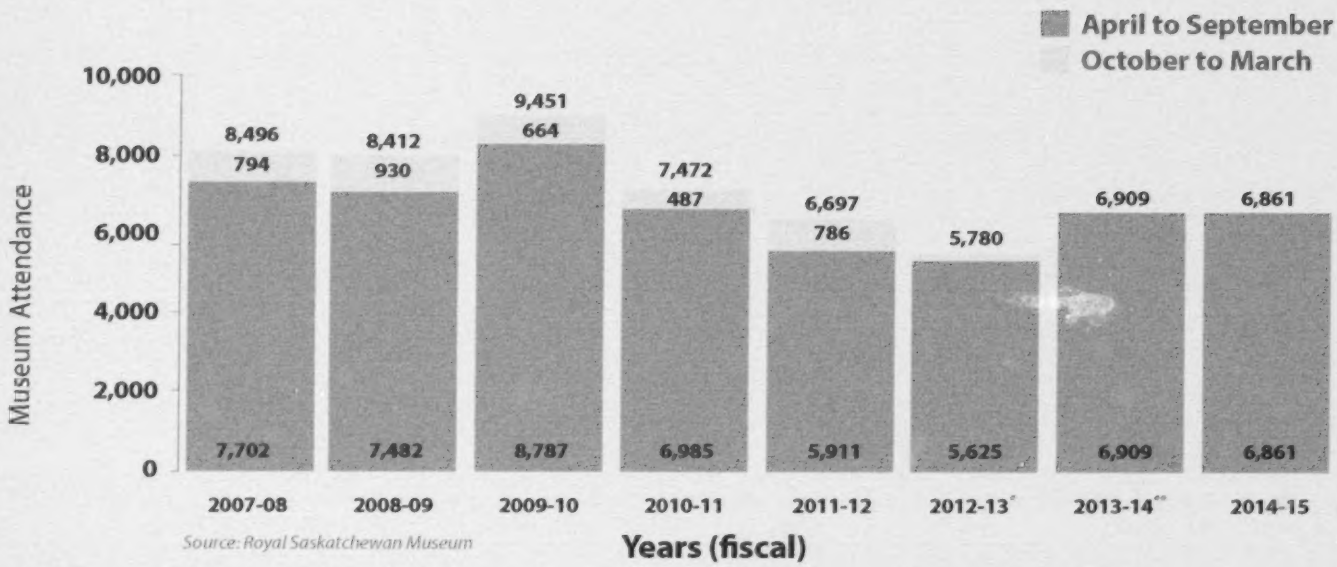
Sources: Royal Saskatchewan Museum

The decrease in visitation at the RSM is in large part due to decreased facility use and Friends of the RSM programming which was impacted by auditorium closures. Despite the general decline, the RSM did see casual visitation begin to increase in the fall of 2014 with the opening of "A Roar of Wings" exhibit. With new exhibits and programming, that trend is expected to continue in 2015-16. Museums in Saskatchewan play a critical role in conserving and interpreting the province's natural and cultural heritage. Tracking these numbers helps the Ministry to evaluate the success of marketing, exhibits and programs for the RSM. This data was obtained from RSM visitation reports and is current to the end of January 2015. Visitation estimates based on previous year's data were used to estimate attendance from February to the end of March 2015.

Progress in 2014-15

Performance Measures

Number of visitors to T.rex Discovery Centre



Source: Royal Saskatchewan Museum

The T.rex Discovery Centre, located in Eastend, is a centre of excellence for scientific research and education in palaeontology, as well as a leading tourist attraction for the Province of Saskatchewan. The Centre is home to "Scotty," one of Canada's most complete Tyrannosaurus rex fossils.

In 2014-15, the facility received 6,861 visits between April and September.

Prior to 2013-14, the Centre operated year-round. The RSM has operated the Centre since 2013-14. Over the past two years visitation to the Centre has increased from April to September due in part to a marketing strategy and to the installation of the skeleton of Scotty the T.rex in March 2013. Tracking these numbers helps the Ministry evaluate the success of marketing, exhibits and programs at the T.rex Discovery Centre.

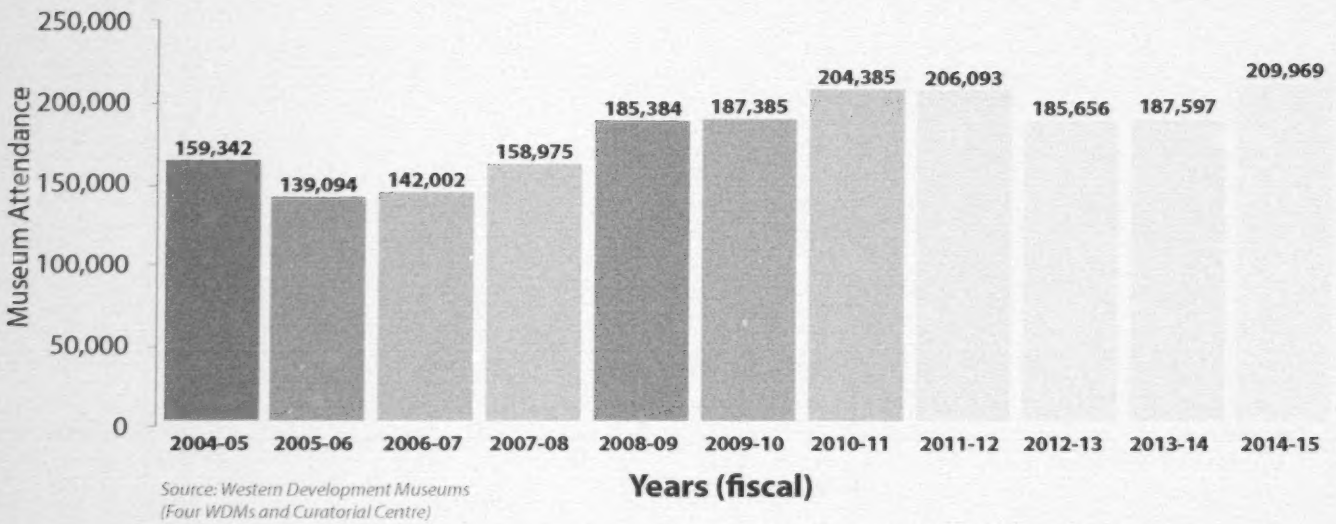
**** The 2012-13 results include 155 visitors from October to March.***

*****The 2013-14 results have been restated to ensure consistency in data collection for 2014-15.***

Progress in 2014-15

Performance Measures

Number of Visitors to Western Development Museums



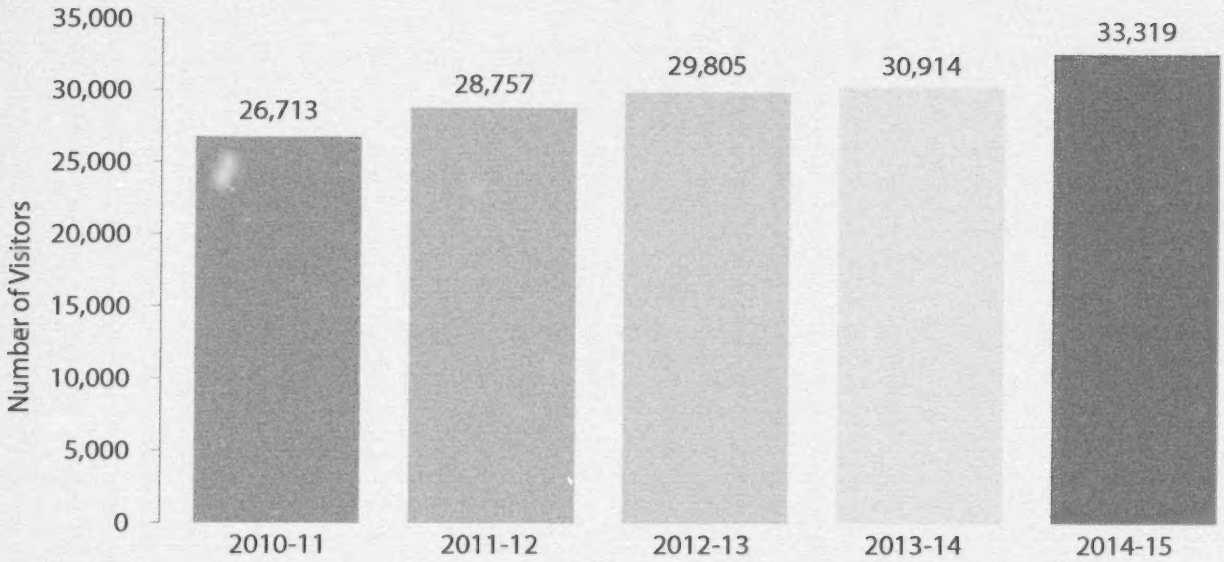
Source: Western Development Museums (Four WDMs and Curatorial Centre)

Attendance at the Western Development Museums (WDMs) increased by 10 per cent from 2013-14 to 2014-15. The increase is due to strong initiatives welcoming newcomers, increased marketing on traditional and social media platforms, and new entertaining and informative programs and exhibits. Museums in Saskatchewan play a critical role in conserving and interpreting the province's natural and cultural heritage. Tracking these numbers helps the Ministry to evaluate the success of marketing, exhibits and programs for the WDMs. Visitation statistics from the WDMs combine the WDM locations of Moose Jaw, North Battleford, Saskatoon and Yorkton. This data was obtained from WDM visitation reports and is current to the end of January 2015. Visitation estimates based on previous year's data were used to estimate attendance from February to the end of March 2015.

Progress in 2014-15

Performance Measures

Number of visitors to Government House



Sources:
Provincial Capital Commission - Government House

Government House is a significant historic site of the provincial capital. Built in 1891, this building first served as the official residence of the Lieutenant Governor of the North-West Territories. Restored to the period of Lieutenant Governor Amédée Forget, who was in office from 1898-1910, the museum gives visitors a glimpse of life at Government House at the turn of the 20th century. Surrounded by the majestic 8.5 acre Edwardian Gardens, Government House is promoted as a diverse education centre and a premier tourist destination open throughout the year. Government House is both a designated National Historic Site and Provincial Heritage Property. In 2014-15 visitation increased by approximately 2,400 visitors over 2013-14, due to increasing popularity of public events and programs. There is a lag in gathering visitation data and the data is only current to January 2015 and includes estimates for tentative bookings to March 31, 2015.

Government Goal: Securing a Better Quality of Life for All Saskatchewan People

BUILD CAPACITY – BUILD THE CAPACITY OF OUR PARTNERS, STAKEHOLDERS AND COMMUNITIES TO PRESERVE, SUSTAIN AND CELEBRATE THE PROVINCE'S RICH HISTORY AND SPORT, RECREATIONAL, HERITAGE AND CULTURAL ASSETS.

Key Actions & Results

Build on the success of the 2011-14 Main Street Saskatchewan Demonstration Program (MSS) to support additional communities in heritage design and local capital improvement.

- Since 2011, the Main Street Saskatchewan Demonstration Program has contributed to the creation of 43 new businesses and 132 jobs in the MSS program areas. It has also leveraged nearly $4.0 million in private investment for the rehabilitation of historic buildings and other downtown improvements. The Ministry continues to work with the demonstration communities on local capital projects and final program reporting.
- Additionally, the Ministry has developed the new, on-going MSS Program model which was formally launched on July 8, 2014 designed to accommodate communities at differing stages of readiness for the MSS approach. Eleven new MSS communities were announced in November 2014. Two of those communities joined at the accredited level, designed for communities that are ready to fully implement the Main Street approach (Melfort and Swift Current). Nine joined at the affiliate level, designed for communities that want to begin learning how to use the approach (Spiritwood, Shellbrook, Kerrobert, Moose Jaw, Nipawin, Langenburg, Humboldt, Regina Downtown Business Improvement District and Watrous).

Collaborate with the Saskatchewan Arts Board to invest $7.0 million in artists and arts organizations in 2014-15 to support their growth, sustainability and accountability.

- The Saskatchewan Arts Board (SAB) supported artists and their work through grants and transfers to Professional Arts Organizations, festivals, independent artists, and scholarships. Funding also supported the Indigenous Pathways Initiative and projects under the Culture on the Go program, Creative Partnerships, and Arts Smarts programs.
- A new strategic plan was released by the Saskatchewan Arts Board in 2014-15 and includes a vision for the organization that will make artists, communities, and the province stronger.
- For more information on activities of SAB in 2014-15, see their annual report: http://www.artsboard.sk.ca/.

Continue the successful artsVest™ Program with an investment of $250,000 in 2014-15, to build capacity and enhance sustainability within the provincial arts and culture community.

- The artsVest™ program has been successful in leveraging both federal and private funds in support of Saskatchewan arts, cultural and heritage sectors. Over the past four years of the program artsVest™ Saskatchewan has leveraged more than $4 million in private sector sponsorship and $5.33 million in economic impact. That economic activity makes our communities stronger and supporting arts and culture also improves quality of life for residents in those communities.
- One success story is with the Moose Jaw theatre company, RuBarb Productions Inc. who partnered with K+S Potash Canada and received the artsVest™ Outstanding Partnership Award in Toronto in November 2014. The partnership enabled RuBarb Productions to make live theatre even more accessible to families by offering subsidized tickets to children and introducing the K+S Family Pack and the K+S Family matinée.

Support the Western Development Museum (WDM) as it improves its sustainability and continues to make a significant contribution to the celebration of our province's rich history.

- The WDM is the keeper of Saskatchewan's collective heritage and showcases Saskatchewan's history and this year celebrated its 65th anniversary. A variety of activities, programs, displays and special events attracted 209,000 visitors, a 10% increase over last year.
- 20% of Museum revenues are self-generated through Museum admission, membership fees, gift shop and catering revenue, grants, special events and from community support through sponsorships and charitable donations. The Ministry supported the sustainability of the museum with a 3% increase in funding over the previous year that assisted with important maintenance and exhibit programs.
- For more information please visit the WDM's website: http://wdm.ca.

Collaborate with the Saskatchewan Snowmobile Association (SSA) and other stakeholders to promote the responsible use of provincially designated snowmobile trails.

- Snowmobiling is a popular recreational activity and brings economic benefits to many Saskatchewan communities. The safest way to enjoy this activity is on groomed trails, and the SSA snowmobile clubs maintain a network of over 10,000 kilometers of groomed trails, entirely funded by snowmobile owners through snowmobile registration fees.
- To promote safe and responsible snowmobiling, a new Saskatchewan Snowmobile Trail Management Agreement was signed between SSA and the Ministry on November 21, 2014. A snowmobile registration fee increase was approved to ensure the trail system remains accessible, safe and well maintained into the future. The new agreement commits the SSA to develop a Registration Promotion and Enforcement Strategy with the Ministry and other stakeholders. Development of the strategy was initiated in 2014-15.

Collaborate with Saskatchewan Parks and Recreation Association (SPRA) and other partners to invest in leadership and training opportunities, on-line resource development and program evaluation for After School Time Period initiatives.

- The Ministry remained engaged with SPRA on After-School Time Period (ASTP) initiatives such as training staff and supervisors. In 2014-15, the Community Initiatives Fund supported 50 ASTP programs in the amount of $643,000.

Work with community partners to revitalize the Claybank Brick Plant National Historic Site.

- Claybank is a National Historic Site that shares part of Saskatchewan's history, and encourages tourism in the area. The site needs repairs in order to continue to be a great place to visit. Through the support of the Saskatchewan Heritage Foundation and the Claybank Brick Plant Historical Society, a commitment has been received from Prince's Charities Canada for the development of a new sustainable operating plan to revitalize the site.

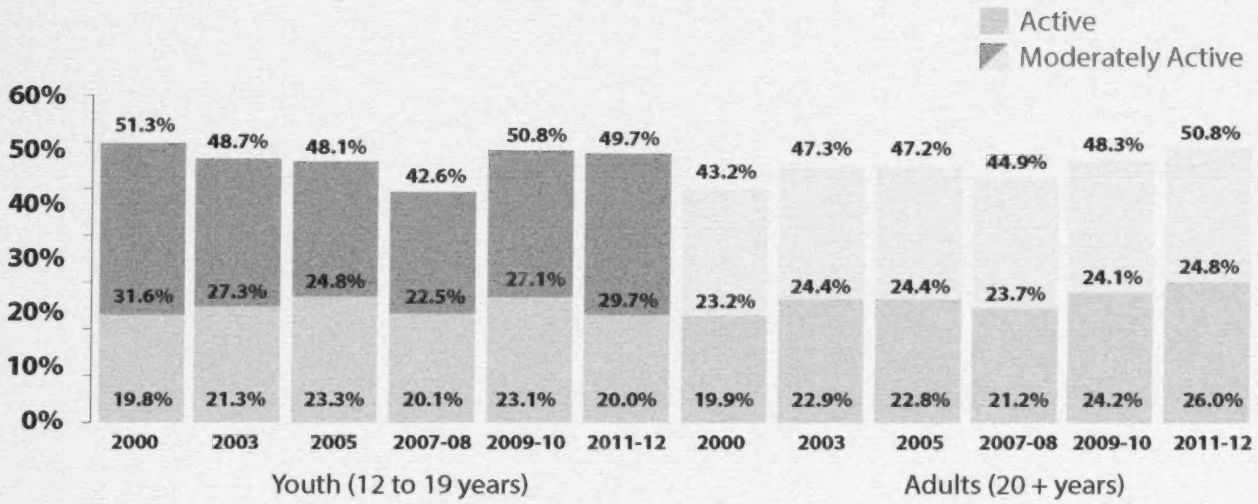
Document and share the province's military history with schools in cooperation with the Ministry of Education.

- In partnership with the Ministry of Education and the Saskatchewan Military Heritage Committee, the Ministry created a series of eight videos: "Stories of Courage: Saskatchewan Second World War Veterans Remember". The videos document the province's oral history of 17 Saskatchewan residents who served during the Second World War and preserve our province's military heritage before it is lost. An official public launch of the resources created under the Military Heritage Project (the series of videos and a teaching guide) took place in October. The resources are now accessible online through the Ministry of Education's Remote Online Video Educational Resources System. One of the eight videos was nominated in the best documentary category at the 2015 Yorkton Film Festival.

Progress in 2014-15

Performance Measures

Percentage of Saskatchewan Residents who are Physically Active



Source: Statistics Canada: Canadian Community Health Survey Physical Activity Index, Moderately Active or Active

This measure reflects the proportion of Saskatchewan adults (20 years or older) and youth (12 to 19 years) who are physically active during their leisure time. The proportion of Saskatchewan adults who were active and moderately active increased slightly from 48.3% in 2009-10 to 50.8% in 2011-12. During that same time, the proportion of Saskatchewan youth who were active and moderately active decreased from 50.8% to 49.7%. The proportion of youth and adults who are physically active in the province remains low. This measure is derived from the Physical Activity Index (PAI) from the Statistics Canada Canadian Community Health Survey and is based on respondent self-reporting. The PAI categorizes respondents as being active, moderately active or inactive.

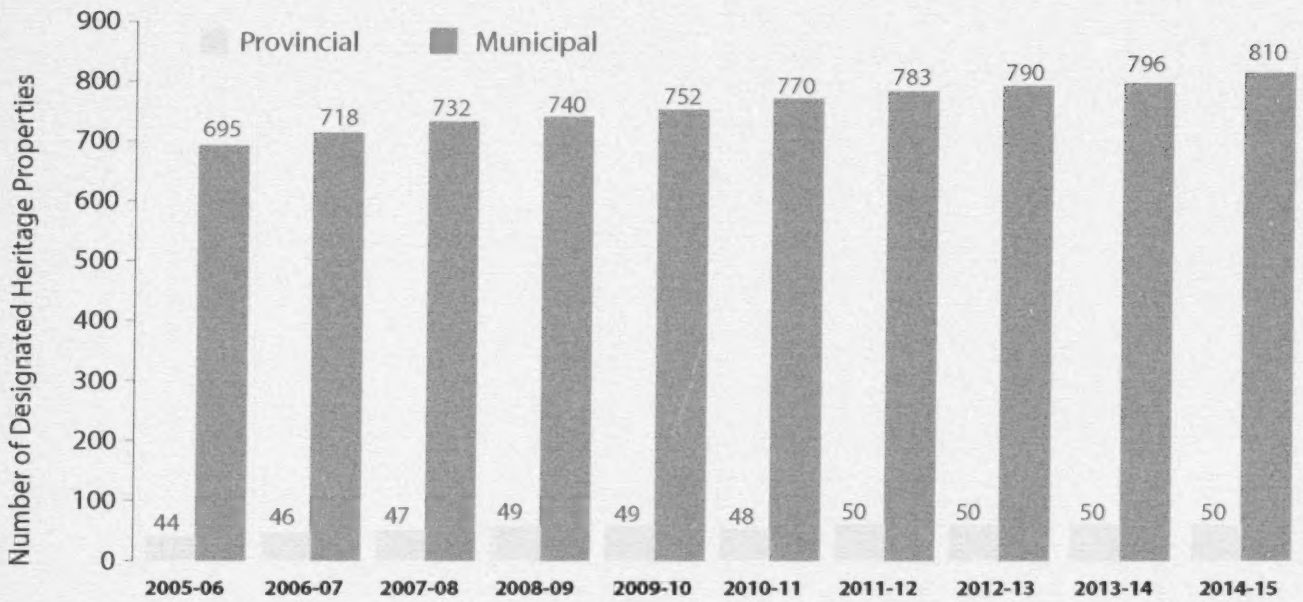
PCS revised the PAI categories to better reflect the Canadian Physical Activity Guidelines for youth. More current data is not available. The Ministry recognizes some of the limitations of self-report data to assess physical activity. PCS is exploring alternatives to measure physical activity levels on an ongoing basis.

Tracking physical activity levels helps the Ministry understand the success of marketing, programming and infrastructure initiatives to increase the number of Saskatchewan residents engaging in sufficient levels of physical activity needed to help maintain a healthy, active lifestyle. The Ministry works with several stakeholders on initiatives to increase physical activity through the CIF, Sask Sport Inc. and SPRA.

Progress in 2014-15

Performance Measures

Number of Designated Heritage Properties: Provincial and Municipal



Source: PCS Heritage Conservation Branch

The Heritage Property Act empowers any municipality, by bylaw, to designate any locally-significant property as a municipal heritage property and also empowers the Minister to designate any property of provincial importance as a provincial heritage property. PCS advises the Saskatchewan Heritage Foundation on grant applications involving provincial heritage properties and nominations for designation.

In 2014-15, fifteen properties were formally designated as municipal heritage properties and three existing municipal heritage properties were repealed.

The number of new designated properties is a measure of the level of activity related to heritage resource identification, preservation and protection. By tracking the number of designated properties, the Ministry is able to measure the success of programs and services designed to retain and rehabilitate structures designated under the Act. Please note that the values reported for the number of designated municipal heritage properties may differ from those previously reported, due to clean up of the heritage property database.

The Saskatchewan Register of Heritage Property is a searchable database of all historic places designated under The Heritage Property Act, and is available on the Ministry's website: http://www.saskatchewan.ca/heritage.

Government Goal: Securing a Better Quality of Life for All Saskatchewan People

IMPROVE ACCESS – PROMOTE PARTICIPATION AND VISITATION TO THE PROVINCE'S RICH ARRAY OF SPORT, CULTURAL, HERITAGE AND RECREATIONAL OPPORTUNITIES.

Key Actions & Results

Promote visitation to Saskatchewan by:

- Partnering with Prince Edward Island (PEI) 2014, to showcase Saskatchewan in Charlottetown, as well as celebrate and commemorate the historic Charlottetown Conference of 1864 and PEI's role in the formation of Canada.
  - This event brought together tourism operators, artists and musicians from across Canada who showcased tourism and cultural opportunities in their respective provinces. Saskatchewan Week in PEI was held Aug. 18th to 24th and showcased artists ranging from contemporary dance company FadaDance, and the Regina Symphony Orchestra to singer/songwriter Belle Plaine and musical group Library Voices.
  - Visual artists, the Saskatchewan Science Centre and Tourism Saskatchewan were on site. More than 22,000 people attended the week's events.
  - Several Saskatchewan musicians stayed on the east coast after the event and performed in other venues across the Maritimes, showcasing Saskatchewan music to many more people.
  - This event showcased Saskatchewan to people across Canada which contributes to the growth of our province. When we highlight our vibrant quality of life to others, we encourage them to visit and potentially move to Saskatchewan.
- Piloting an extended one-year Saskatchewanderer position that showcases the best things about working, living and playing in Saskatchewan.
  - The 2014 Saskatchewanderer year was successful and resulted in the renewal of the year-long Saskatchewanderer project for 2015. Throughout 2014, Caitlin Taylor shot and edited more than 30 videos. Her most popular video showcased her trip to the Athabasca Sand Dunes and received more than 7,000 views on YouTube alone. She gained nearly 1,800 followers through Facebook, Twitter and Instagram over the year.
  - The 2015 Saskatchewanderer, Ashlyn George has gained thousands of followers and engaged with hundreds of people already, showcasing Saskatchewan as the best place to live, work and play in Canada.
  - By showcasing tourism opportunities and engaging people across Saskatchewan, Canada and around the world, the Saskatchewanderer encourages visitation to and within our province. By showcasing career opportunities, innovative farming operations and forward-thinking entrepreneurs, the Saskatchewanderer presents a Saskatchewan that is full of opportunities for professionals, tradespeople, business owners and families.

- Celebrating anniversaries at Narrow Hills (80 years), Makwa Lake (30 years), 25 years of Saskatchewan Express in Saskatchewan provincial parks, Saskatchewan Parks Week, Canada's Parks Day and Canada Day.
  - Saskatchewan's provincial parks are one of the most popular tourism destinations in Saskatchewan. By celebrating their anniversaries and holding various events in the parks, Ministry staff help build pride in our province. Anniversary and celebratory events were held in every provincial park in 2014. Visitors to parks were able to participate in a wide range of activities such as archaeology, astronomy, canoeing, hiking, rope-making, tipi-building and more. Narrow Hills park visitors, for instance, participated in a ghost tour that shared the history of the park and created nature-inspired artwork with help from Mann Gallery staff in Prince Albert. Saskatchewan musicians, artists, storytellers and nature experts helped create a diverse program that offered visitors a unique and comprehensive experience.

The Provincial Capital Commission will celebrate the province's heritage through enhanced visitor experiences at Saskatchewan's Legislative Building and Government House by:

- Commemorating the 100th anniversary of the beginning of the First World War in 2014.
  - August 4th marked the exact day the First World War began and it was remembered by a public commemoration service at the Saskatchewan War Memorial on the Legislative grounds. The names of the 1,200 Saskatchewan citizens who lost their lives during the war were added to the Honour Roll on the Saskatchewan First World War Memorial.
  - The Saskatchewan Archives Board developed a video exhibit that showed the impact of the First World War on Saskatchewan citizens. The first exhibit was launched on August 4, 2014 at the Legislative Building and the second will be launched in 2015-16, with two others to follow in upcoming years. Part of the Ministry's mandate is to preserve our province's history. This video exhibit means that a timely and important piece of Saskatchewan's past is accessible to members of the public visiting the Legislative Building in Regina. The exhibit will create a better understanding and appreciation of our province's connections to the First World War.
- Establishing a committee to plan the provincial celebration of Canada's 150th Anniversary in 2017.
  - Canada's 150th anniversary in 2017 is a significant national anniversary. Canada is a young country and every milestone should be celebrated. It is an opportunity to bring Saskatchewan people together to reflect on our past while celebrating our future and contribution to this great nation.
  - In October 2014, the Provincial Capital Commission struck a provincial committee comprised of a number of ministries to begin preliminary planning. A number of initiatives that include events, educational opportunities and legacy projects have been identified. Further development and collaboration with stakeholders and partners will be undertaken in 2015-16 to finalize plans for the celebration.

- Planning the celebration of the 125th anniversary of Government House in 2016.
  - Government House is a National Historic Site and Provincial Heritage Property. In addition to serving as a popular tourism destination, Government House holds the offices of the Lieutenant Governor. The Lieutenant Governor hosts a variety of ceremonies, events and meetings at Government House throughout the year.
  - The Lieutenant Governor has welcomed many international diplomats to Government House, premiers from across Canada and even members of the British royal family.
  - Government House is a significant "gathering place" and will celebrate its 125th Anniversary in 2016. The anniversary year has the potential to showcase Government House from the past to present day with celebratory events and programs to engage visitors and increase visitation. The Provincial Capital Commission is planning potential events, programs and legacy projects for this significant anniversary year.
- Recognizing Saskatchewan's citizens for their contribution through the Afghanistan Memorial Vigil at the Legislative Building.
  - Saskatchewan soldiers continue to make enormous sacrifices for our province and nation. Their efforts to promote peace and protect our country deserve to be recognized. An event for the Afghanistan Memorial Vigil was held at the Legislative Building to raise awareness of the contributions made by Saskatchewan soldiers. This event was led by the Protocol Office and the Department of National Defense.
  - The Memorial Vigil, created by the Government of Canada, pays tribute to the nearly 40,000 members of the Canadian Armed Forces who participated in the stabilization of Afghanistan. Saskatchewan lost 17 citizens to the war in Afghanistan. The Memorial is travelling across Canada and into the United States.

Capital improvements to enhance visitor experiences include:

- Investing more than $14.9 million in provincial parks to improve infrastructure and amenities in 2014-15.
  - The Parks Division is responsible for a significant amount of infrastructure and amenities including roads, buildings, water and wastewater systems as well as boat launches and campground facilities. These amenities require care and attention to ensure visitors can use, and enjoy them. Ministry staff successfully completed several capital improvements which included: road repairs, new campground service centres and upgrades, a visitor reception centre, upgraded potable water systems and boat launch repairs.
- Expanding and upgrading campground electrical systems at Saskatchewan Landing, Narrow Hills, Echo Valley, Great Blue Heron and Makwa Lake Provincial Parks.
  - The majority of campers in Saskatchewan provincial parks prefer electrical sites. Many campers also require an upgraded electrical system that will safely accommodate large, contemporary RVs and trailers. The Ministry expanded and upgraded campgrounds at Saskatchewan Landing, Narrow Hills, Echo Valley, Great Blue Heron and Makwa Lake Provincial Parks in 2014-15. These electrical sites are fully operational for the 2015-16 camping season.
- Building two new campground service centres at Echo Valley and Greenwater Lake Provincial Parks.
  - Both campground service centres are complete and should be operational by the May 2015 long weekend. Campground service centres are important amenities in provincial parks. They provide guests with clean, safe washrooms and showers which we know is significantly related to visitors' overall satisfaction with their park visit.

- Continuing improvements to potable water systems at Saskatchewan Landing and Pike Lake Provincial Parks.
  - All planned water system upgrades are finished and should be operational in May 2015. These upgrades will ensure that provincial park visitors' drinking water remains clean and safe. Wastewater systems ensure that wastewater is properly treated before it returns to the environment. These improvements will help guarantee that the natural surroundings of provincial parks remain healthy and vibrant for future generations to enjoy.
- Improving wastewater systems at Duck Mountain and Buffalo Pound Provincial Parks.
  - The sewage lagoon upgrade project at Buffalo Pound Provincial Park is complete and fully operational. The trailer sewage disposal project at Duck Mountain Provincial Park will be completed in May-June 2015 and will be operational by July 1, 2015. These projects ensure that guests have access to reliable, efficient methods for disposing trailer waste.
- Building a new visitor reception centre at Narrow Hills Provincial Park.
  - The facility was completed and parks staff are working in the office area. The new visitor reception centre ensures that visitors to Narrow Hills Provincial Park have an attractive, efficient space to obtain information about the park and learn about its unique features. It also ensures that the staff has an effective space for handling park inquiries and managing the operations of the park.
- Developing a new campground at Greenwater Lake Provincial Park.
  - The new campground is scheduled to be complete and open for park users by July 1, 2015. The campground will include 68 full service campsites with integrated sewage and water supply systems, washroom buildings and roads. Greenwater Lake is a popular provincial park and the new campground will help ensure that more guests can access the park and enjoy the many available amenities.
- Conducting detailed design and preliminary site work for a new campground at Blackstrap Provincial Park.
  - This project is still in the development stage and construction is scheduled to begin by mid-June 2015. The construction work will continue until late spring of 2016 and should be complete by July 1, 2016. Blackstrap, located close to Saskatoon, is a popular weekend park for visitors. The new campground will help accommodate additional guests to one of Saskatchewan's most visited provincial parks.
- Developing full service campsites at Buffalo Pound Provincial Park.
  - New full service campsites will be in operation by June 1, 2015. Campers have asked for more full service campsites (campsites that include electrical, water and sewage hook-ups) for their modern trailers and RVs. The Ministry is working to meet the demand for more full service campsites. Buffalo Pound is a popular provincial park, in part because it is so close to both Regina and Moose Jaw.
- Maintaining and upgrading roads, campsites, boat launches, trails, shelters and equipment across the parks system.
  - Several projects are on track. Planned road work and boat launch upgrades at Duck Mountain and Good Spirit Lake Provincial Parks are complete. Campsite tables, barbeques, washroom facilities, picnic shelters, playground and maintenance equipment at many park locations have been replaced or repaired. These upgrades create an enjoyable, safe experience for parks visitors.
- Maintaining the Community Rink Affordability Grant which provides community-owned indoor ice surfaces with an annual grant of $2,500.
  - In 2014, the Ministry invested nearly $1.6 million in 381 communities across Saskatchewan. These funds supported 635 indoor ice surfaces. Local rinks are important gathering places for many people across the province. They are places where residents can exercise, relax and socialize. They contribute to Saskatchewan's vibrant quality of life. This financial support helps ensure that many community rinks remain open to the public.

- Providing financial support for the planning and construction of the Regina Stadium Project.
  - The new stadium in Regina will help ensure that Canadian Football League (CFL) fans have a safe, comfortable space to attend Roughrider games. It will also ensure that the CFL team has, as well as many other local amateur sports teams have a high quality space to practice and compete. The stadium will also contribute to attracting large events, including major concerts and sporting events to Regina.
  - It will attract visitors to the province, which will benefit the economy. The stadium supports the province's plan for continued growth. The Regina Stadium Project remains on time and on budget. The stadium should be open in late 2016 with the Roughriders' first game taking place June 2017.

New opportunities for participation and access include:

- Connecting new Canadians and 'new to nature' visitors to provincial parks by providing a free 'Cultural Access Pass' and access to park familiarization tours.
  - Saskatchewan's population is at an all-time high. One of the main reasons for this population increase is due to immigration—people from other countries are choosing to live and work in Saskatchewan. In June 2014, Saskatchewan Provincial Parks joined the Cultural Access Pass program which gives new Canadians free admission to provincial parks. Over the summer, parks staff collected 99 passes for free vehicle entry into the parks. This demonstrates that the pass was well-received and helped boost quality of life for new Canadians.
  - The pass was also used to promote visitation to the Ministry's other facilities at the RSM, Government House, and T.rex Discovery Centre in Eastend.
- Reviewing, redesigning and expanding educational and interpretive programs for school groups and casual visitors to parks, Government House and the RSM.
  - Educational and interpretive programs are important aspects of the visitor experience at parks, Government House and the RSM. They help create a rich understanding of these places and ultimately leave guests well-informed and satisfied. Staff at Parks, the RSM and Government House makes changes to programs based on feedback from teacher surveys, visitor surveys and visitor services staff.
  - In order to ensure that guests are receiving the best programs possible, the RSM has new specialists in three program areas (biology, palaeontology and Aboriginal Studies) to develop and implement new school programs and enhanced public programming, including mini-exhibits.
  - Throughout our many facilities we are continually changing exhibits to promote and educate visitors about significant celebratory events. For example, Celebrate the Flag! was launched in February 2015 at Government House. This exhibit celebrates the 50th anniversary of our national flag. Programming that aligns with this exhibit will be available starting in May 2015.
- Coordinating bilingual "Capital Vignettes" in collaboration with Government House, RCMP Heritage Centre, Saskatchewan Legislative Building and community partners.
  - Government House and the Provincial Capital Commission hosted this series in 2014-15 and are working with partners to ensure that bilingual vignettes, short live performances reimagining aspects of Saskatchewan's history, can occur throughout the city for the next three years leading up to Canada's 150th anniversary in 2017.
  - These vignettes are a fun way to engage the public and enhance people's understanding of Saskatchewan's past. They are informative, inclusive (since they are offered in both English and French) and ultimately enhance quality of life for Saskatchewan residents and visitors.

- Promoting the RSM by updating the Earth Sciences Gallery and taking travelling exhibits to nine communities.
  - The RSM revitalized its existing exhibit space by converting 2,500 square feet of the 25-year-old Earth Sciences Gallery into new, rotating, temporary exhibit space. The first exhibit housed in the new space, "A Roar of Wings" was launched in November 2014. The space also currently houses "Hunter of the Prairie Sea," one of the RSM's travelling exhibits featuring a replica of a Tylosaur skeleton.
  - This renovated space will help keep the RSM fresh and engaging for repeat RSM visitors. New exhibits are one of the RSM's biggest draws and the enhanced space will help the RSM increase visitation in the coming years, one of the museum's primary goals.
  - The RSM's travelling exhibits bring a piece of the RSM to communities across the province. If residents in rural or remote locations are not able to visit the RSM in Regina, they may be able to learn about Saskatchewan's ancient history by visiting one of the travelling exhibits in their communities.
  - A travelling exhibit featuring a T.rex skull, known as "Scotty and his World," travelled to Prince Albert and Weyburn. The Tylosaur replica, "Hunter of the Prairie Sea," travelled to Yorkton, North Battleford and then returned to the RSM, where it is currently on display in the new exhibit space. "Big Bert the crocodile" travelled to Sceptre and Saskatoon.
- Inviting youth to the Capital City to learn about democracy, governance and their provincial history.
  - The Provincial Capital Commission hosted two programs that welcome Saskatchewan youth to Regina: the Youth Mentorship Program and A Day in the Legislative Assembly. These programs aim to inspire youth to build a life in Saskatchewan after graduation. They expose students to educational and career opportunities available in the province. They also further students' understanding of government and the democratic process through interactive, face-to-face activities with government representatives at the Legislative Building.
  - The Youth Mentorship Program, held annually, invites high school students from northern Saskatchewan to Regina to learn about the provincial government, the democratic process and career opportunities in Saskatchewan. In 2014, the program welcomed 29 students from Cumberland House, Canoe Narrows, Fond du Lac, Pinehouse Lake, Air Ronge and Buffalo Narrows. Students participated in a mock parliament, watched Question Period, met with their MLAs and the Speaker of the Legislative Assembly and toured the Legislative Building, the RSM, Government House and the RCMP Training Academy. The program took place over two days.
  - In 2014, the Provincial Capital Commission invited Grade 8 students from Saskatoon and Redvers to the Legislative Building for "A Day in the Legislative Assembly". Students watched Question Period, met with MLAs and attended an interactive question and answer session hosted by the Speaker that featured a panel of both government and opposition members. This program was held again in the spring of 2015. The plan is to offer this program twice per year.
- Establishing a provincial Athletics Commission to sanction professional combative sports.
  - The Government of Saskatchewan has proclaimed the Athletics Commission Act, and the Ministry implemented many steps to ensure a commission with the authority to sanction professional combative sport events in Saskatchewan is in place in 2015. The commission's main purpose is to regulate professional combative sports in Saskatchewan and ensure proper measures are in place for all those involved in an event.

2014-15 Financial Overview

The Ministry's appropriation for 2014-15 was $155.949 million. Including a non-appropriated expense adjustment of $3.886 million (less capital asset acquisitions of $13.299 million), the Ministry's total approved expense for 2014-15 was $146.536 million. Total 2014-15 actual expenses were $141.506 million, a variance of $5.03 million from the expense estimate.

The Ministry's 2014-15 budgeted revenue was $7.8 million. The actual revenue for 2014-15 was $7.9 million, resulting in a $0.1 million variance of actual from budget.

The Ministry's budgeted FTE's for 2014-15 were 359.7. Actual FTE utilization was 436.3.

2014-15 Financial Overview

Summary of Expenditures

The following table outlines information on actual and budgeted expenditures by subvote and subprogram. Variance explanations are provided for all variances that are greater than 10%.

Subvote/ Subprogram	2013-14 Actual*	(In thousands of dollars) 2014-15 Estimate	2014-15 Actual	2014-15 Variance	Notes
Central Management and Services	**11,214**	**11,484**	**11,548**	**64**	
Executive Management	1,192	1,283	1,392	109	
Central Services	3,528	3,439	3,466	27	
Accommodation Services	6,447	6,714	6,642	(72)	
Minister's Salary (Statutory)	47	48	48	0	
Parks	**30,760**	**32,443**	**33,263**	**819**	
Provincial Park Programs	4,255	4,666	4,446	(220)	
Parks Capital Projects	11,898	13,299	13,271	(28)	
Parks Preventative Maintenance	1,446	1,607	2,976	1,369	1
Regional Parks	1,023	1,023	1,023	0	
Meewasin Valley Authority (Statutory)	741	740	740	0	
Meewasin Valley Authority Supplementary	169	169	169	0	
Wakamow Valley Authority (Statutory)	127	127	127	0	
Wakamow Valley Authority Supplementary	30	30	30	0	
Swift Current Chinook Parkway	91	91	91	0	
Prince Albert Pehanon Parkway	164	164	164	0	
Battlefords River Valley Park	83	83	83	0	
Weyburn Tatagwa Parkway	45	45	45	0	
Commercial Revolving Fund - Subsidy	10,688	10,399	10,097	(302)	
Culture	**30,492**	**31,775**	**26,979**	**(4,796)**	
Culture Operations Support	780	917	578	(339)	2
Saskatchewan Arts Board	6,755	6,958	6,958	0	
Creative Saskatchewan	6,500	7,699	6,524	(1,175)	3
Support for Provincial Arts and Cultural Organizations	1,869	2,201	1,357	(844)	4
SaskFilm	496	0	0	0	
Film Employment Tax Credit	2,092	2,500	2,212	(288)	5
Active Families Benefit	12,000	11,500	9,350	(2,150)	6

Subvote/ Subprogram	2013-14 Actual*	(in thousands of dollars) 2014-15 Estimate	2014-15 Actual	2014-15 Variance	Notes
Heritage	**9,385**	**9,542**	**9,522**	**(20)**	
Support for Heritage Operations and Organizations	1,209	1,089	1,140	51	
Royal Saskatchewan Museum	2,415	2,534	2,463	(71)	
Western Development Museum	4,059	4,181	4,181	0	
Wanuskewin Heritage Park	611	629	629	0	
Saskatchewan Science Centre	587	605	605	0	
Saskatchewan Heritage Foundation	504	504	504	0	
Sport, Recreation and Stewardship	**4,062**	**4,298**	**4,058**	**(240)**	
Operations Support	999	1,254	1,015	(239)	7
Saskatchewan Snowmobile Trail Management	1,434	1,344	1,421	77	
Community Rink Affordability Grant	1,629	1,700	1,622	(78)	
Community Initiatives Fund	**8,003**	**9,316**	**9,099**	**(217)**	
Regina Stadium Project	**0**	**50,000**	**50,000**	**0**	
Building Communities Program	**2,665**	**468**	**405**	**(63)**	
Provincial Capital Commission	**6,886**	**6,623**	**6,373**	**(250)**	
Capital Commission Operations Support	429	527	291	(236)	8
Wascana Centre Authority (Statutory)	782	782	782	0	
Wascana Centre Authority Supplementary	903	903	903	0	
Wascana Centre Authority Maintenance	1,933	1,933	1,933	0	
Government House	532	478	464	(14)	
Conexus Arts Centre	223	0	0	0	
Legislative Building Dome Repair Project	2,084	2,000	2,000	0	
Total Appropriation	**103,467**	**155,949**	**151,247**	**(4,702)**	
Capital Asset Acquisitions	(11,378)	(13,299)	(13,048)	251	
Non-Appropriated Expense Adjustment	2,989	3,886	3,313	(573)	9
Other			(6)	(6)	10
Total Expense	**95,078**	**146,536**	**141,506**	**(5,031)**	

** Differences between 2013-14 actuals as published in the 2013-14 annual report and those published here have been adjusted to reflect 2013-14 actuals as reported in Public Accounts.*

Explanations of Major Variances

1. *Parks was overspent in 2014-15 as the Ministry was required to establish a liability of $1.65 million for future costs associated with landfill decommissioning and other post closure costs.*
2. *Savings in operating expenses are due to Government's direction regarding expense restraint.*
3. *The Ministry reduced the amount transferred to Creative Saskatchewan in 2014-15 as Creative Saskatchewan had a surplus in 2013-14 that was carried forward to 2014-15.*
4. *Savings are due to Government's direction regarding expense restraint.*
5. *Savings for the Film Employment Tax Credit are a result of lower than anticipated number of applications processed before the December 31 deadline.*
6. *Savings are a result of the Ministry not accruing the full amount.*
7. *Savings in operating expenses are due to Government's direction regarding expense restraint.*
8. *Savings in operating expenses are due to Government's direction regarding expense restraint.*
9. *Savings as a result of reduced amortization costs than originally planned.*
10. *Various accounting adjustments for change in prepaid expenses as well as gains and losses on disposal of capital assets.*

Revenue Statement 2014-15

Summary of Revenues

The Ministry's actual revenue for the 2014-15 fiscal year was $7.9 million. The 2014-15 budgeted revenue was $7.8 million, resulting in a $0.1 million variance of actual from budget.

The Ministry collects revenue relating to the lottery license fee as well as funding from the Federal Government under a Federal Provincial Sport Bilateral Agreement and the Museum Assistance Program. All revenue collected is deposited in the General Revenue Fund. A summary of the Ministry's 2014-15 budgeted revenue compared to actual revenue is presented below. Variance explanations are provided for all variances that are greater than $100,000.

	(in thousands of dollars)				
Revenue Category	**2013-14 Actual**	**2014-15 Estimate**	**2014-15 Actual**	**2014-15 Variance**	Notes
Other Own-source Revenue					
Other fees and charges	7,536	7,500	7,025	(475)	1
Miscellaneous	3,981	0	443	443	2
Subtotal	**11,517**	**7,500**	**7,468**	**(32)**	
Transfers from the Federal Government	347	303	440	137	3
TOTAL REVENUE	**11,864**	**7,803**	**7,908**	**105**	

Explanations of Major Variances

1. *Actual lottery sales in 2014-15 were lower than budgeted resulting in a lower lottery license fee paid to the Ministry.*
2. *The Ministry received unused grant money from SaskFilm in 2014-15, as well as a gain on disposal of capital assets and other miscellaneous revenue.*
3. *In 2014-15, the Ministry received federal/provincial cost sharing grant funding for improvements to Stanley Mission Holy Trinity Church as well as funding under the Museum Assistance Program.*

Revolving Funds

Commercial Revolving Fund

The Commercial Revolving Fund (CRF) is the financing mechanism for collection and distribution of funds used in the operation of Saskatchewan's provincial parks, recreation sites and historic parks. The purpose of this revolving fund is to pay for activities required to support the management, development and promotion of provincial parks. The fund receives revenue from a variety of activities that take place within provincial parks and recreation sites such as camping, entry gate permits, cottage lot rentals, leased commercial facilities (stores, marinas, cabin rentals, etc.), resource use activities and other miscellaneous items. Expenditures within the CRF contribute to the operation of the provincial park system and are made to ensure safe public enjoyment of provincial parks and recreation sites.

The CRF operates under the authority of Section 18 of *The Natural Resources Act*. The Ministry of Parks, Culture and Sport administers the CRF. The CRF contains and records the direct operating revenues and expenditures associated with delivering the parks program.

The following table outlines summary information on budgeted and unaudited results for 2014-15 related to the operation of the fund. Variance explanations have been provided for all variances that are greater than $100,000. Audited Financial Statements will be available at www.gov.sk.ca/finance under the publications section of the website.

Commercial Revolving Fund for the period ended March 31, 2015.

(Based on unaudited figures for 2014-15)

	(in thousands of dollars)				
Revenue Category	**2013-14 Actual**	**2014-15 Estimate**	**2014-15 Actual**	**2014-15 Variance**	Notes
Revenue	14,885	15,225	16,696	1,471	1
Expenses:					
Salaries	14,527	14,312	14,922	610	2
Operating Expenses	10,965	11,312	11,241	(71)	
Total Expenses	25,492	25,624	26,163	(539)	
Net (Loss)/Profit	**(10,607)**	**(10,399)**	**(9,467)**	**932**	
Subsidy from the GRF	**10,688**	**10,399**	**10,097**	**(302)**	
Net Profit / (Loss) after subsidy	**81**	**0**	**630**	**630**	

Explanations of Major Variances

1. *Budget as originally developed used historical averages to forecast revenue. Actual revenues were higher primarily due to increased visitation and an increase in fees for camping. The CRF received revenue through the Provincial Disaster Assistance Program to compensate Parks for flood damage.*
2. *Salary expenses were higher than budget primarily due to the fact that the budget projection is based on expectations that visitation in parks will be at or near the previous 3-year average. Due to a continued increase in visitation within parks, there has been pressure on salaries to support staffing required to meet the increased visitation and park operations. The over expenditure is largely attributable to student hiring.*

For More Information

Ministry Contact Information:

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Regina SK S4S 5W6

(306) 787-5729

Ministry Websites:

Parks, Culture and Sport	www.saskatchewan.ca
Provincial Capital Commission	www.opcc.gov.sk.ca
Government House	www.governmenthouse.gov.sk.ca
Royal Saskatchewan Museum	www.royalsaskmuseum.ca
Saskatchewan Provincial Parks	www.saskparks.net
Saskatchewanderer	http://saskatchewanderer.ca

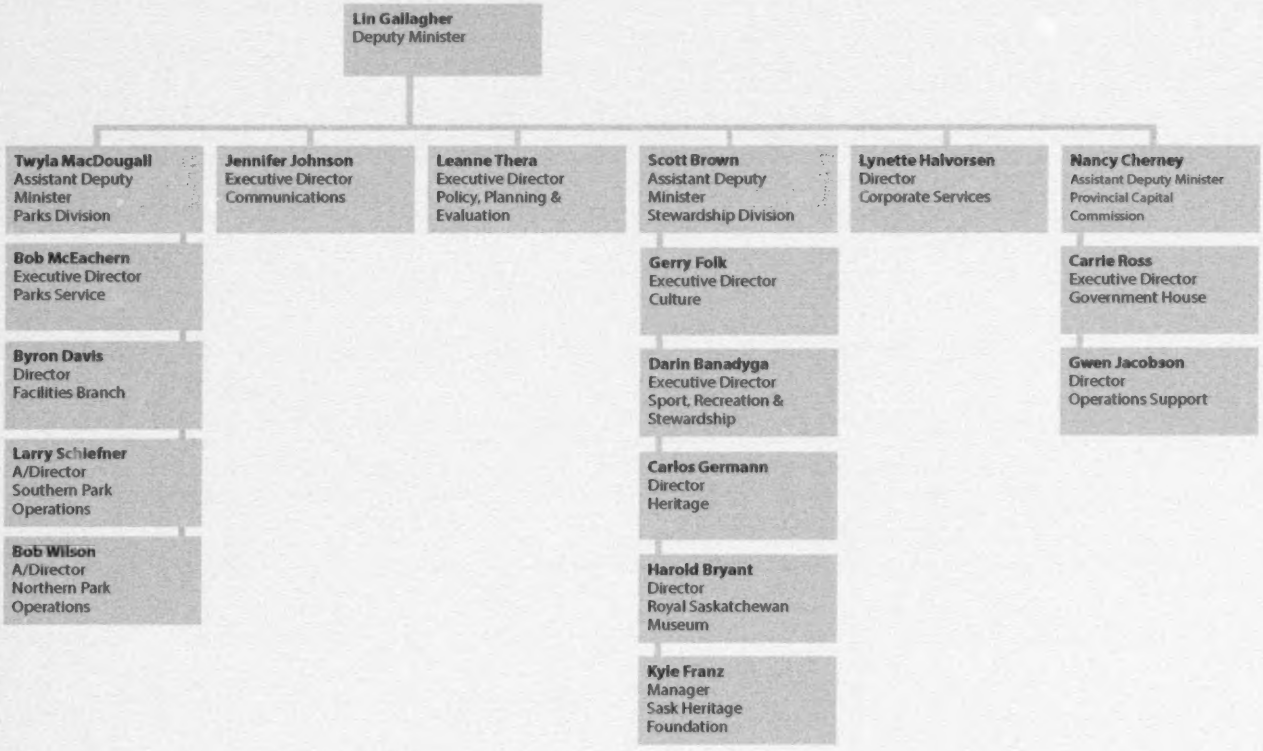
Ministry Partner Websites:

Canadian Parks Council	www.parks-parcs.ca
Community Initiatives Fund	www.cifsask.org
Creative Saskatchewan	www.creativesask.ca
Museums Association of Saskatchewan	www.saskmuseums.org
Saskatchewan Archives Board	www.saskarchives.com
Saskatchewan Arts Board	www.artsboard.sk.ca
Saskatchewan Heritage Foundation	www.pcs.gov.sk.ca/SHF
Saskatchewan in Motion	www.saskatchewaninmotion.ca
Saskatchewan Parks and Recreation Association	www.spra.sk.ca
Saskatchewan Regional Parks Association	www.saskregionalparks.ca
Saskatchewan Science Centre	www.sasksciencecentre.com
SaskCulture Inc.	www.saskculture.sk.ca
Sask Sport Inc.	www.sasksport.sk.ca
Tourism Saskatchewan	www.sasktourism.com
Wanuskewin Heritage Park	www.wanuskewin.com
Western Development Museum	http://wdm.ca

Government of Saskatchewan

Appendix A - Organizational Structure

Ministry of Parks, Culture and Sport



Government of Saskatchewan

Appendix B - Ministry Legislation

The Minister of Parks, Culture and Sport (PCS) and Provincial Capital Commission is responsible for the following legislation:

The Active Families Benefit Act

The Air, Army, Sea and Navy League Cadets Recognition Day Act

The Archives Act, 2004

The Arts Board Act, 1997

The Arts Professions Act/Loi sur les professions artistiques

The Athletics Commission Act

The Creative Saskatchewan Act

The Culture and Recreation Act, 1993

- Jointly assigned to the Minister of PCS and the Minister Responsible for the Provincial Capital Commission, the Minister of the Economy, and the Minister Responsible for Tourism Saskatchewan.

The Doukhobors of Canada C.C.U.B. Trust Fund Act

The Economic and Co-operative Development Act, but only with respect to:

- clause 8(a) which is jointly assigned to the Minister of PCS, the Minister of the Economy, the Minister of Energy and Resources, the Minister of Agriculture and the Minister Responsible for Tourism Saskatchewan;
- clause 8(b) which is jointly assigned to the Minister of Parks, Culture and Sport, the Minister of the Economy and the Minister of Agriculture; and,
- clause 9(1)(e) which is jointly assigned to the Minister of Parks, Culture and Sport and the Minister of the Economy.

The Film Employment Tax Credit Act

The Grasslands National Park Act

The Heritage Property Act

- jointly assigned to the Minister of Parks, Culture and Sport and the Minister Responsible for the Provincial Capital Commission but, with respect to the Minister Responsible for the Provincial Capital Commission, only as it relates to the City of Regina.

The Historic Properties Foundation Act

The Holocaust Memorial Day Act

The Interprovincial Lotteries Act, 1984

The Jean-Louis Légaré Act/Loi sur Jean-Louis Légaré

The Meewasin Valley Authority Act

The Multiculturalism Act

- except clauses 4(g) and (h) which are jointly assigned to the Minister of PCS, the Minister of the Economy, and the Minister Responsible for Immigration, Jobs, Skills and Training.

The National Peacekeepers Recognition Day Act

The Natural Resources Act

- but only with respect to section 18; and sections 3, 4, 14, 14.1, 17 and 23 as they relate to parks

The Parks Act

The Recognition of John George Diefenbaker Day Act

The Recognition of Telemiracle Week Act

The Regional Parks Act, 2013

The Regional Parks Consequential Amendments Act, 2012

The Royal Saskatchewan Museum Act

The Saskatchewan Centre of the Arts Act, 2000

The Saskatchewan Gaming Corporation Act, but only with respect to:

- the powers, duties and functions conferred or imposed on the Minister of PCS and the Minister of Finance pursuant to Part IV

The Snowmobile Act, but only with respect to:

- Part III is assigned to the Minister of Parks, Culture and Sport; and section 41 is jointly assigned to the Minister of PCS and the Minister Responsible for Saskatchewan Government Insurance

The Tartan Day Act

The Tommy Douglas Day Act

The Wakamow Valley Authority Act

The Wanuskewin Heritage Park Act 1997

The Wascana Centre Act

The Western Development Museum Act

These acts and related regulations can be viewed and downloaded from the Government of Saskatchewan Queen's Printer website at www.qp.gov.sk.ca.